

OUTGOING PRESIDENT'S LETTER

Timing Is Everything: Reflections on My Year As ICEP President



**Edward J. Ward,
MD, MPH, FACEP**

As I complete my year as president of ICEP, the phrase "Timing is everything" keeps going through my head. Timing truly is everything. This certainly defines my personal life as it does my career in medicine and my time spent serving on

the ICEP Board of Directors.

In the last year, we have made great strides to ensure the financial strength of our chapter.

Years ago, we decided to purchase larger office space. At the time, this made very good sense, as we had truly outgrown our offices in Oakbrook Terrace. We provided administrative infrastructure to IMERT and with the number of staff members sharing space, people were working on top of each other. We were also having difficulty putting on educational meetings with the high expenses of hotel conference centers and catering.

Given our needs, grant availability and perceived financial strength, we made the decision

to purchase our current offices in Downers Grove. I was on the Board at the time and supported this decision. The year was 2008.

Shortly after we made the move, America entered the worst economic downturn since the great depression. Later, our ties with IMERT were severed and our attempts to sell the Oakbrook Terrace property were stymied by the tanking office real estate market. There was a great deal of discussion and tough decision making.

I began my year as president with the concern that we would not be able to refinance our loans and that this would be the end of ICEP as we knew it. I am proud to say that that will not be our legacy.

Late last year, we were able to successfully sell the Oakbrook Terrace property. This step alone has helped greatly by eliminating the costs of carrying an empty building. At about the same time, we were able to favorably refinance the mortgage on the Downers Grove property.

We are currently in better financial shape than we have been in years. While no one can accurately predict what economic twists and turns await, I am confident that there will be institutional memory within ICEP of the trials we have endured to guide future decision making.



Outgoing President Dr. Edward Ward passes the gavel to incoming President Dr. David Griffen at the 2014 Spring Symposium & Annual Business Meeting on May 1 at Northwestern Memorial Hospital.

Dr. Griffin has done a great job chairing the Finance Committee and I believe he will be a great president.

The other unique bit of timing, as it applies to the last year, is the enactment of the Affordable Care Act. While there is great debate as to the long-term effects of this monumental change in the delivery of health care, as an emergency medicine physician I am in favor of expanded medical coverage.

I will routinely state that one of the things I like best about being an EM doctor is that I really

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Timing Is Everything: A Year as ICEP President

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From left: ACEP Board member Dr. Rebecca Parker, outgoing ICEP President Dr. Edward Ward, ACEP President-Elect Dr. Mike Gerardi, ACEP Board member Dr. Mark Mackey, and incoming ICEP President Dr. David Griffen at the Spring Symposium.

don't care what type of insurance, if any, you have. I am just going to do the best I can regardless of what you have or don't have. While I truly believe coverage does not impact the individual patient care encounter in the ED, it certainly does once I discharge them.

Our goal as a nation is to improve health care cost, quality and access. The ACA is taking us into uncharted territory in a different direction than the doomed path we have been on. Our position as the safety net is well assured. While the question of how we will be supported in our mission is unclear, this is an excellent time to be in emergency medicine. We provide value.

The final bit of timing that I have benefitted from is the Board members that I have worked

with over the past seven years. My mom used to say "you don't get smart by hanging around with dummies," usually in reference to various friends she (rightfully) disapproved of.

Being on the ICEP Board has put me into close contact with centuries of emergency medicine experience. Most of these individuals were prior mentors and now respected colleagues. Thank you all for the patience and instruction you have given me. This experience has been transformative for me. It is my intention to provide the same to others as I continue my career.

Lastly, I want to thank the ICEP staff. It has been my honor to work with this dedicated group of professionals. Over the years, I have heard others speak about their extreme level of commitment to our chapter and can only echo the gratitude they deserve. While it is time for me to pass the gavel, I will be always in your debt for support, guidance and friendship.

Sincerely,

— Edward J. Ward, MD, MPH, FACEP
Outgoing ICEP President

Councillors Selected for ACEP14 in Chicago

The members who will represent ICEP at the ACEP Council Meeting held in conjunction with ACEP14 in October were selected by ICEP's Board of Directors in May. ICEP will be represented by 13 members this year.

Serving as Councillor will be:

- E. Bradshaw Bunney, MD, FACEP
- Shu B. Chan, MD, MS, FACEP
- Mila Felder, MD, FACEP
- Cai Glushak, MD, FACEP
- David Griffen, MD, PhD, FACEP
- John Hafner, Jr., MD, FACEP
- Valerie J. Phillips, MD, FACEP
- Heather M. Prendergast, MD, MPH, FACEP
- Dino P. Rumoro, DO, FACEP
- Edward J. Ward, MD, MPH, FACEP
- Deborah Weber, MD, FACEP
- John Williams, MD, FACEP
- George Z. Hevesy, MD, FACEP

Alternate Councillors selected were:

- Don Cohen, MD, FACEP
- Marc Dorfman, MD, FACEP
- John Graneto, DO, M.Ed, FACEP, FA-COEP-D
- Edward P. Sloan, MD, MPH, FACEP

Additional alternates may be announced.

ACEP14 will be held October 27-30 in Chicago. Look for more information about ICEP activities at ACEP14 coming in future issues of the Illinois EPIC!



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New ICEP Board Members, Officers Announced at Spring Symposium

Dr. David Griffen of Springfield Begins Term as ICEP President

Edward J. Ward, MD, MPH, FACEP turned over the gavel to incoming President David Griffen, MD, PhD, FACEP at the Annual Business Meeting that took place during the Spring Symposium on May 1, 2014 at Northwestern Memorial Hospital.



D. Mark Courtney, MD, FACEP



Mila Felder, MD, FACEP



Yanina Purim-Shem-Tov, MD, MS, FACEP



Ernest Wang, MD, FACEP



Archit Gulati, MD Resident Member

Dr. Griffen will serve as President for the 2014-2015 term. Dr. Ward will serve as Past President.

The results of the Board elections were also announced at the meeting. Re-elected to the Board of Directors was:

- Mila Felder, MD, FACEP, of Elmhurst

Elected to their first terms were:

- D. Mark Courtney, MD, FACEP, of Chicago

- Yanina Purim-Shem-Tov, MD, MS, FACEP, of Northbrook
- Ernest Wang, MD, FACEP, of Chicago
- Archit Gulati, MD, of Chicago, as the Board's Resident Member.

The officer elections for the 2014-2015 term were also decided:

- John W. Hafner, MD, MPH, FACEP, of Peoria, was elected President-Elect.

- Dr. Felder was elected Secretary-Treasurer.
- John W. Williams, MD, FACEP, of Chicago, was elected Member-at-Large.

At the meeting, outgoing Board members Helene Connolly, MD, FACEP, Marc Dorfman, MD, MACP, FACEP, Heather Prendergast, MD, MPH, FACEP and Resident Member John Moustoukas, MD were recognized for their service to ICEP. Dr. Ward was also presented with a plaque that recognized him for his year as ICEP President.



Outgoing and incoming Board members pose at the conclusion of the Spring Symposium. FRONT ROW (from left): Dr. Yanina Purim-Shem-Tov, Dr. John Moustoukas, Dr. Archit Gulati, Dr. Heather Prendergast, Dr. Mila Felder, Dr. Valerie Phillips, Dr. Mark Courtney, and Dr. Marc Dorfman. BACK ROW (from left): Dr. Edward Sloan, Dr. Ernest Wang, Dr. John Hafner, Dr. John Williams, Dr. Edward Ward, Dr. David Griffen, and Dr. Dino Rumoro.



Dr. David Griffen concludes the Annual Business Meeting at the Spring Symposium as he begins his term as ICEP President for 2014-2015.

ICEP Members Honored for Service, Dedication with Annual Awards

Three ICEP members were honored during the Annual Business Meeting at the Spring Symposium on Thursday, May 1 at Northwestern Memorial Hospital in Chicago.

Cai Glushak, MD, FACEP, Carolyn Zonia, DO, FACEP, FACOEP, and Walter Bradley, MD, MBA, FACEP, were honored by ICEP for their contributions to the college and emergency medicine.



**Cai Glushak,
MD, FACEP**



**Carolynn Zonia,
DO, FACEP,
FACOEP**



**Walter Bradley,
MD, MBA, FACEP**

Bill. B. Smiley Award

Dr. Glushak, of Chicago, is the recipient of the Bill B. Smiley Meritorious Service Award, which honors individuals who have made significant contributions to the advancement of emergency medicine in Illinois. The Bill B. Smiley award is ICEP's highest honor.

Dr. Glushak is a Past President of ICEP and served on the Board of Directors for a total of three terms, serving from 1993 to 1996 and again from 1997 to 2003. He was President of ICEP in 2001-2002. Dr. Glushak is the Co-Chair of the Patient & Physician Advocacy Committee with Dr. Zonia and also represents ICEP as an ACEP Councillor. He remains active on the Finance Committee as well.

Nationally, Dr. Glushak is a longtime member of ACEP's Section of Emergency Medical Services and recently served as a member of the Transitions of Care Task Force.

Dr. Glushak is the International Medical Director for AXA Assistance, a global company focused on providing emergency response and travel, healthcare and concierge assistance to individuals and companies worldwide. He is also an attending physician in the section of emergency medicine at the University of Chicago and an EMS physician for the Chicago South EMS System.

ICEP Meritorious Service Award

Dr. Zonia, of Hinsdale, is the recipient of the ICEP Meritorious Service Award, honoring her significant contributions to the advancement of emergency medicine by exemplary service.

Dr. Zonia is a Past President of ICEP and served on the Board of Directors from 1998 to 2006. She was ICEP President in 2003-2004. She serves as Co-Chair of the Patient & Physician Advocacy Committee with Dr. Glushak. She is also a longtime member of ICEP's Education Committee.

She served as co-course director for ICEP's APLS*PALS course for many years and continues to regularly serve as faculty for the Oral Board Review Courses. She was the recipient of the Bill B. Smiley Award in 2008.

Dr. Zonia is an attending physician at Loyola University Medical Center, where her time is split between the adult ER and the pediatric ER. Dr. Zonia is an active member of the Illinois EMSC Advisory Board and was recognized

with the Ronnie Lee Award for Excellence in Pediatric Care by the Illinois Department of Public Health in 2004.

Downstate Member Award

Dr. Bradley, of Moline, is the recipient of the Downstate Member Award, which is conferred upon an ICEP member from outside the metropolitan Chicago area who has made a consistent effort to advance emergency medicine in Illinois despite lengthy travel.

Dr. Bradley was a member of the ICEP Board of Directors from 2000 to 2007 and served as Secretary-Treasurer during this time. He stepped down from the Board in 2007 because of a potential conflict of interest when he was appointed to the position of Senior Medical Administrator for the Illinois Department of Public Health.

Dr. Bradley served ICEP as Chair of the EMS Committee and the Illinois EMS Forum for six years, and continues to be an active member of the EMS Committee today. He remains involved in numerous other EMS activities, including his role as Director of the Illinois State Police Tactical Response Team and Medical Director of the Moline Police Department's Tactical Medicine Team. He was recognized with the IDPH Directors Award for Outstanding Services and Leadership in EMS in 2008.



Outgoing President Dr. Edward Ward (far left) and incoming President Dr. David Griffen (far right) congratulate ICEP's award winners (from left) Dr. Cai Glushak, Dr. Carolyn Zonia, and Dr. Walter Bradley.



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Highlights of 2014 Spring Symposium

More than 225 physicians, residents and medical students were in attendance at the 2014 ICEP Spring Symposium & Annual Business Meeting on May 1 at Northwestern Memorial Hospital for the program that focused on the impact of the Affordable Care Act on emergency medicine.

ACEP President-Elect Michael Gerardi, MD, FAAP, FACEP presented an energetic session on ACEP's perspective of the ACA.

Later, expert panelists looked at the local impact in Illinois. Panelists Derek Robinson, MD, MBA, FACEP, of the Illinois Hospital Association; William McDade, MD, PhD, president of the Illinois State Medical Society, and Michael Gelder, senior health care policy advisor for Governor Pat Quinn's Office provided a thought-provoking discussion and answered questions from the audience.

The program also included the Statewide Research Showcase, featuring 4 oral presentations and 10 posters.

See more photos online at [Facebook.com/ICEPfan!](https://www.facebook.com/ICEPfan/)



TOP: Panelists (from left) Michael Gelder, Dr. Derek Robinson, and Dr. William McDade. BOTTOM: Course director Dr. Janet Lin, outgoing ICEP president Dr. Edward Ward, speaker and ACEP President-Elect Dr. Michael Gerardi, and incoming ICEP president Dr. David Griffen.

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Geriatric Emergency Dept. Guidelines Released

A new set of guidelines was recently published to outline how to set up programs and deliver health care to the growing geriatric population.

The Geriatric Emergency Department Guidelines document is the product of two years of consensus-based work that included representatives from the American College of Emergency Physicians, The American Geriatrics Society, Emergency Nurses Association, and the Society for Academic Emergency Medicine. The guidelines have been approved by the Boards of Directors of all four organizations.

The purpose of these Geriatric Emergency Department Guidelines is to provide a standardized set of guidelines that can effectively improve the care of the geriatric population and which is feasible to implement in the ED.

The guidelines create a template for staffing, equipment, education, policies and procedures, follow-up care, and performance improvement measures. It addresses various problems common in aging patients, including delirium, falls, medication management, catheter use and dementia. Download the guidelines from ICEP.org/geriatricguidelines.

A goal of the geriatric ED as recommended in the guidelines is to recognize those patients who will benefit from inpatient care, and to effectively implement outpatient care to those who do not require inpatient resources. To implement most effectively, the geriatric ED will utilize the resources of the hospital, ED, and inpatient as well as outpatient resources.

Geriatric emergency patients represent 43 percent of hospital admissions. On average, geriatric

patients stay longer in the emergency department, use more resources and are significantly more likely to require social services. Widespread adoption of the guidelines is expected to more effectively allocate health care resources and improve patient care. Similar programs designed for other age groups (pediatrics) or specific diseases (heart attack, stroke, trauma) have improved care both in individual emergency departments and system-wide, resulting in more cost-effective care and better patient outcomes.

"Our advice to health care systems with limited resources is to make the entire emergency department a geriatric emergency department," said Mark Rosenberg, DO, FACEP, chair of ACEP's task force for geriatric ED guidelines. "If the ER is designed for the most frail and vulnerable, it will work for the strongest patients as well."



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ICEP Participating as Charter Member of Governor Quinn's Alliance for Health

ICEP is one of more than 80 stakeholders to participate as a charter member of Illinois' Alliance for Health, a collaborative program created by Governor Pat Quinn with the goal of ensuring access to affordable, high-quality health care for the citizens of Illinois.

The governor's office established the Alliance for Health to undertake a comprehensive planning effort to achieve the agency's goals, known as the "triple aim":

1. Improve the health status of people and their communities
2. Improve the efficiency and effectiveness of clinical care
3. Reduce costs to make health care affordable

The Alliance is made up of health policy makers, health care providers, insurers, payers, public health professionals, small and large businesses, and community development advocates. It developed out of a six-month planning grant awarded from the Center for Medicare and Medicaid Innovation. It is led by Michael

Gelder, Senior Health Policy Advisor to Governor Pat Quinn and Executive Director of the Governor's Office of Health Innovation and Transformation.

Efforts of the Alliance over the past year and a half were to produce a statewide innovation plan that is outlined by five transformation principles or objectives:

1. Create comprehensive, integrated delivery systems, along with payment reforms to support them.
2. Ensure additional supports and services for people with specific needs.
3. Enhance public health efforts focusing on environmental and social factors that negatively affect large segments of the population.
4. Ensure an adequate workforce that has the appropriate education, training and compensation to staff integrated delivery systems and enhance public health.
5. Expand the state's leadership role in promoting continuous improvement in public health and health care systems.

These objectives are the result of consensus from the stakeholders, including ICEP, who worked to develop the plan. Each objective is defined by specific key innovations developed to help accomplish the plan's goals.

The charter organizations, including ICEP, are working together to implement the innovations and recommendations developed to date.

The Governor's Office of Health Innovation and Transformation is currently forming workgroups to discuss implementation of the Alliance Innovation Plan. Workgroups are:

- Long Term Services and Supports
- Delivery System Reform
- Data and Technology
- Workforce
- Public Health Integration

ICEP will provide updates about progress made by the Alliance for Health. To read the full details of the Innovation Plan, visit <https://www2.illinois.gov/gov/healthcarereform/Pages/GO-HIT.aspx>

Last Call for National ACEP Committee Applications

The deadline to submit applications to serve on ACEP committees for FY 2014-15 is just a few weeks away. All applications must be submitted by May 19.

Members interested in serving on a committee, and who are not currently serving on a national committee, must submit a completed committee interest form and CV.

The CV and any letters of support from the chapter can be attached to the online form (preferred), emailed to mfletcher@acep.org, or mailed to Mary Ann Fletcher at ACEP headquarters. Complete the form online at: <http://webapps.acep.org/Membership/committeeinterest.aspx>

After completion of the form, you should receive an acknowledgement that your commit-

tee interest form has been submitted. If you do not receive this message, please contact Mary Ann Fletcher by email or phone.

The committee selection process will occur in mid-June and applicants will be notified by the end of July. Members chosen to serve on committees will serve a minimum of one year, beginning with the committee's organizational meeting held during the annual meeting in Chicago, October 27-30, 2014. (Funding is not provided to attend the organizational meeting.)

Note that current ACEP committee members do not need to complete a committee interest form. Current committee members should have received the annual committee evaluation form with the opportunity to indicate their preference for next year.

Remembering Dr. Marshall Salkin

ICEP has recently learned of the passing of Marshall Salkin, MD, JD, of Northbrook. Dr. Salkin passed away December 20, 2013.

Dr. Salkin served on ICEP's Board of Directors in the late '90s. He was a longtime member of ICEP's Education Committee and consistently served as faculty at ICEP's Oral Board Review Courses. He also served as a presenter at ICEP's Written Board Review Courses.

Dr. Salkin is remembered fondly by his emergency medicine colleagues and will be missed.





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2. Actively engaged in collaborating with practice building, where patients want to return to see them
3. Understand the coding and billing process
4. Enjoy a work-life balance

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ICEP Calendar *of* Events 2014

May 12, 2014

ICEP Education Programs Committee
11:00 AM - 1:00 PM
ICEP Board Room
Downers Grove

May 15, 2014

ICEP EMS Committee
11:00 AM - 1:00 PM
ICEP Board Room
Downers Grove

May 15, 2014

EMS Forum
1:00 PM - 3:00 PM
ICEP Conference Center
Downers Grove

May 26, 2014

ICEP Office Closed
Memorial Day Holiday

June 2, 2014

ICEP Finance Committee
9:30 AM - 10:30 AM
ICEP Board Room
Downers Grove

June 2, 2014

ICEP Board of Directors
10:30 AM - 2:30 PM
ICEP Board Room
Downers Grove

July 4, 2014

ICEP Office Closed
Independence Day Holiday

August 12-15, 2014

Emergency Medicine Board Review Intensive Course
ICEP Conference Center
Downers Grove

August 16, 2014

EM4LIFE 2013 LLSA Article Review Course
ICEP Conference Center
Downers Grove

August 22-23, 2014

Oral Board Review Courses
Chicago O'Hare Marriott
Chicago

September 1, 2014

ICEP Office Closed
Labor Day Holiday

September 4, 2014

Resident Career Day
Presence Resurrection Medical Center, Chicago

October 3, 2014

Emergent Procedures Simulation Skills Lab
NorthShore University HealthSystem Evanston Hospital, Evanston

October 14-17, 2014

Emergency Medicine Board Review Intensive Course
ICEP Conference Center
Downers Grove

November 13, 2014

EM4LIFE 2014 LLSA Article Review Course
ICEP Conference Center
Downers Grove

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