



# Microaggressions: When It's Not You, It's Them

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# Disclosures

Healio: Consultant MagellanRx: Consultant





## What are Microaggressions?

Derald Wing Sue PhD - 2010 Chester Pierce MD - 1970



Microaggressions

Everyday Life

- Initially coined 1970 by Dr. Chester Pierce
  - Microassaults, microinsults, microinvalidations, and environmental microaggressions specifically by African Americans
- Brief and often subtle comments, behaviors or environmental cues
- Communicate derogatory, hostile or unwelcoming messages
- Directed towards members of (historically) underrepresented groups



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### Microaggression: History

### Microaggressions Everyday Life

Race, Gender, and Sexual Orientation



- Modern Day Definition by Dr. Sue and colleagues
  - Subtle snubs, slights, insults directed towards minorities, women and other historically stigmatized groups that implicitly communicate or at least engender hostility.
  - Verbal, general disrespect, devaluation, exclusion.
- What is the impact:
  - Indirect expressions of prejudice, contribute to the maintenance of existing power structures
  - May limit the hiring, promotion, and retention of women and underrepresented minorities.





# Characteristics of Microaggressions

Experienced <u>frequently</u> and <u>persistently</u>

Often stated without ill intentions, but impacts the target negatively

Often informed by <u>stereotypes</u> and <u>biases</u>







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"I always thought you might be gay, you are always so nicely dressed!"	All gay men are nicely dressed or can't be gay if you are not "nicely dressed"





# 'Are You Actually an M.D.?': A Black Doctor Is Questioned as She Intervenes on a Delta Flight

### By Christine Hauser

The NEW ENGLAND JOURNAL of MEDICINE

SPECIAL ARTICLE

Women Physicians in Academic Medicine — New Insights from Cohort Studies Women in Academic Medicine — Progress and Challenges

Mary Beth Hamel, M.D., M.P.H., Julie R. Ingelfinger, M.D., Elizabeth Phimister, Ph.D., and Caren G. Solomon, M.D., M.P.H.

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Lynn Nonnemaker, Ph.D.



#### Comparing How Male and Female Entrepreneurs Are Described by Venture Capitalists

These gendered personas are illustrated with quotes from Swedish government VCs who were observed discussing a total of 125 applications for funding between 2009 and 2010.

#### The average MALE entrepreneur is described with attributes such as:

- "Young and promising"
- "Arrogant, but very impressive competence"
- "Aggressive, but a really good entrepreneur"
- "Experienced and knowledgeable"
- "Very competent innovator and already has money to play with"
- "Cautious, sensible, and level-headed"
- "Extremely capable and very driven"
- "Educated engineer at a prestigious university and has run businesses before"

#### The average FEMALE entrepreneur is described with attributes such as:

- "Young, but inexperienced"
- "Lacks network contacts and in need of help to develop her business concept"
- "Enthusiastic, but weak"
- "Experienced, but worried"
- "Good-looking and careless with money"
- "Too cautious and does not dare"
- "Lacks ability for venturing and growth"
- "Visionary, but with no knowledge of the market"

NOTE QUOTES WERE TRANSLATED FROM SWEDISH TO ENGLISH. SOURCE "GENDER STEREOTYPES AND VENTURE SUPPORT DECISIONS: HOW GOVERNMENTAL VENTURE CAPITALISTS SOCIALLY CONSTRUCT ENTREPRENEURS' POTENTIAL," BY MALIN MALMSTRÖM ET AL., ENTREPRENEURSHIP THEORY AND PRACTICE, FEBRUARY 2017

C HBR.ORG



### Malmstrom, Joansson, Wincent. HBR. May 17, 2017

Evaluating Unconscious Bias: Speaker Introductions at an International Oncology Conference

@NarjustDuma et al
Visual abstract by @DrSGraff



2018 ASCO ANNUAL MEETING DELIVERING DISCOVERIES: EXPANDING THE REACH OF PRECISION MEDICINE

2511 videos reviewed

812 met inclusion criteria



Female speakers were less likely than male speakers to receive a formal address (61% vs 81%)

Female speakers were more likely to be introduced by first name only (17% vs 3%)



No gender differences in professional address were observed for female introducers



Black speakers of both genders were less likely to receive a professional address than non-Hispanic whites



### Microaggression: A newer field of study

- Initial studies completed with small focus groups
- Subjective
- Still being understood the exact impacts on those who experience microaggressions
- Precise science is being further studied and understood, it is clear that they have a negative impact



in Medicine and Surgery



### Microaggressions: Example

"I did a case this morning and spoke to the family after the procedure while wearing my jacket with my name, MD, and 'Chair of Surgery.' Family tells the postanesthesia care unit they haven't talked to the surgeon so I was paged to come speak to them." — Female surgical department chair

#### **Clinical Review & Education**

JAMA Surgery | Special Communication

Recognizing and Reacting to Microaggressions in Medicine and Surgery





JAMA Surgery | Special Communication

**Clinical Review & Education** 

# Recognizing and Reacting to Microaggressions in Medicine and Surgery

Madeline B. Torres, MD; Arghavan Salles, MD, PhD; Amalia Cochran, MD

### Figure. Summary of the 4 Types of Microaggressions

Microinsult Often unconscious; demeaning messages about an aspect of a person's identity Microassault Often conscious; "old-fashioned" discrimination

Environmental microaggressions Macro-level; workplace reflections of microaggressions Microinvalidation Often unconscious; exclusion and dismissal of the recipient's feelings, thoughts, and reality





### Microassaults

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Recognizing and Reacting to Microaggressions in Medicine and Surgery

- "Old fashioned" discriminatory statements
- Often intentional
- Most blatant of microaggressions
- Verbal or nonverbal attacks to offend recipient
  - "You people are all the same, claiming your minority status to take the spots that belong to someone else"
  - "They are letting women be doctors now?"
- Differ from blatant racism and discrimination: focus on individual rather than a group (although racism likely still contributing factor)
  - Refusal to work with woman or URM team member
  - Suggesting women and URMs not competent physicians/surgeons





### Microinsults

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Recognizing and Reacting to Microaggressions in Medicine and Surgery

- Subtle snubs or humiliations
- Convey demeaning message to recipient that may be unintentional to perpetrator
  - Women or URM physicians confused for the nurse, the janitor, an interpreter or other nonmedical role because they do not fit the traditional image of a physician
  - Black physicians being called inarticulate, discouraged from wearing their natural hair style
  - Latinx physicians being told to "tone down" their behavior
  - Suggest affirmative action is the reason for certain people have their position





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#### Microinvalidations Mana Surgery | Special Communication Recognizing and Reacting to Microaggressions in Medicine and Surgery

- Exclude, negate, dismiss the personal thoughts, feelings, experiential reality of a person
- Perpetrators stated "inability to see color or race"
- Denying concerns about fairness
- Myth of meritocracy: belief that hard work pays off and race or sex plays no role in determining success
- Invalidating a woman or URM's experience by calling them oversensitive





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## Environmental Microaggressions

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- Microassaults, microinsults, microinvalidations are reflected in the culture, process and climate of a workplace
- Often occur at a macro level
- Hallways decorated with white male physicians
- Inequitable application of promotion and tenure criteria resulting in the leaky pipeline
- Lack of diversity in leadership that can be perceived as unwelcoming
- Unintentional exclusion or minimizing identities of URMs and women by excluding accomplishments and portraits
- Lack of childcare and proper rooms for breastfeeding mothers at national conferences and within hospitals → unwelcoming environment





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### Impact of Microaggressions

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- Affects psychological and physical health of recipients
- Low self-esteem, increased stress, depression, trauma response.
- Has been associated in college students of color to anxiety and alcohol use.
- Racial and ethnic discrimination may lay role in health disparities.
- Somatic manifestations- stomach aches, headaches, sleep disturbances, hypertension
- Psychological and physical toll
- Disrupt student's ability to engage in the learning process- feeling of belonging brought into question
- Societal risk of harming the already fragile pipeline of women and minority physicians in academia



#### EDITORIAL

Bias, Burnout, and Imposter Phenomenon: The Negative Impact of Under-Recognized Intersectionality

Kelly A. Cawcutt,<sup>1,\*,i</sup> Pauline Clance,<sup>2</sup> and Shikha Jain<sup>3</sup>

Women's Health Reports Volume 2.1, 2021 DOI: 10.1089/whr.2021.0138 Accepted November 16, 2021

### THE IP BURNOUT CYCLE

THE IMPOSTOR PHENOMENON BURNOUT CYCLE

CYCLE DIAGRAMS SHOWS THE INTERPLAY BETWEEN IMPLICIT BIAS, IMPOSTOR PHENOMENON AND BURNOUT.





Hematology Oncology





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# Impact of These Inequities



- Lack of opportunities  $\rightarrow$ 
  - Long term impact on advancement of women.
  - Reinforce the perception of lower status ightarrow Fuels Impostor Phenomenon
- Unconscious bias  $\rightarrow$ 
  - Amplify isolation, marginalization, professional discomfiture.→
    - Burnout, decreased job satisfaction.
- Link between the advancement of women's health and the advancement of women in academic medicine. (Office for Research on Women's Health (ORWH) at NIH)

# WM

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### Facts from the #BeEthical Campaign

- Documented disparities have profoundly hindered the careers of women in medicine.
- Workforce discrimination jeopardizes patient care and scientific discovery.
- Disparities tend to be greatest for women with intersectionality (e.g. women of color).
- Workforce disparities contribute to physician burnout and physician burnout is more prevalent in women.
- Historical explanations such as lack of highly qualified women physicians can not account for todays disparities.
- Tokenism has been cited as being harmful, particularly to the token individual.

Julie Silver, MD









# What Can You Do?





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### Microaggressions: How to Respond

Open The Front Door (Ganote et al)

- Observe: Concrete, factual and observable
- Think: Thoughts based on observations
- Feel : Emotions "I feel.."
- Desire Specific request or inquires about a desired outcome

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#### Don't Remain Silent! Strategies for Supporting Yourself and Your Colleagues via Microresistance and Ally Development

Dr. Cynthia Ganote, Saint Mary's College of California, cmg3@stmarys-ca.edu Dr. Floyd Cheung, Smith College, fcheung@smith.edu Dr. Tasha Souza, Boise State University, tashasouza@boisestate.edu





### Microaggressions: Open The Front Door

 Example: "Let's pause for a moment here. I noticed (Observe) some raised eyebrows and other non-verbals that make me think people might be reacting strongly to something that was said. I think (Think) we need to explore this because I feel uncomfortable (Feeling) moving forward with the discussion. Following our ground rules, I am hoping someone can share (Desire) what they are thinking or feeling right now so we can have a productive conversation about this"

> Don't Remain Silent! Strategies for Supporting Yourself and Your Colleagues via Microresistance and Ally Development

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In EFFECTIVE CLASSROOM MANAGEMENT

### WM



### Responding to Microaggressions in the Classroom: Taking ACTION

lager April 30, 2018 🖌 Tasha Souza, PhD

### Microaggressions: ACTION

- Ask clarifying questions
- Come from curiosity not judgement
- Tell me what you observed in a factual manner
- Impact exploration discuss what the impact of the statement was
- Own your own thoughts and feelings around the situation
- Next steps





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In EFFECTIVE CLASSROOM MANAGEMENT

Responding to Microaggressions in the Classroom: Taking ACTION

left April 30, 2018 🖌 Tasha Souza, PhD

• Example:"I am not sure that I understood what you meant when you said [comment]. I want to better understand; can you explain that to me?"

Microaggressions: ACTION

- The recipient can then follow up with their observation of the facts of what happened, followed by a statement such as, "When I hear comments like that, it makes me feel like you think I am only here because I am a minority, not because I can do the work."
- The discussion can then close with actions items for follow-up by those involved in the dialogue.







### Microaggressions: XYZ

"I feel X when you say Y because Z"

Journal of the International Ombudsman Association, 2009, 2 (1), p1

### **Bystander Training within Organizations** Maureen Scully and Mary Rowe





# You can act—in the moment or later

You <u>committed</u> a microaggression	<ul> <li>If you recognize it, apologize (now or later)</li> <li>If it is pointed out to you, believe the person</li> <li>Don't get defensive, resist the urge to deny/explain</li> <li>Learn more about why your action was a microaggression</li> <li>It is our OWN work to gain awareness. It is not the job or 'work' of the target of the microaggression to explain it to you</li> </ul>
You <u>witnessed</u> a microaggression	<ul> <li>Interrupt the behavior (e.g., say "ouch!")</li> <li>Support the target publicly (e.g., "that's not funny") or privately (e.g., "I'm so sorry the patient said that to you")</li> <li>Support someone else who is speaking up</li> <li>Talk privately with the offender later</li> </ul>
You <u>received</u> a microaggression	<ul> <li>Choose to speak up or not</li> <li>Rely on allies</li> <li>File a complaint</li> <li>Seek out a community of support</li> </ul>







# Allyship: Be an Upstander not a Bystander

- Once you realize these issues exist, critically analyze the decisions you make.
- Make a conscious effort to identify practices to reduce unconscious bias from an individual or systems aspect.
- If someone is speaking and someone else tries to speak over them, politely "nip it in the bud." Be an "upstander" not a "bystander."
- If someone has an idea and voices it, and someone else repeats the same idea and tries to take credit, bring it back to the original person who spoke.





# Consider the 5 Ds of Bystander Intervention-

If you are comfortable doing so

MedEdPORTAL. 2021; 17: 11175. Published online 2021 Aug 19. doi: <u>10.15766/mep\_2374-8265.11175</u> PMCID: PMC8374028 PMID: <u>34485695</u>

Becoming Active Bystanders and Advocates: Teaching Medical Students to Respond to Bias in the Clinical Setting

Michelle York, <sup>1</sup> \*\* Kyle Langford, <sup>1</sup> Mario Davidson, PhD, <sup>2</sup> Celeste Hemingway, MD, <sup>3</sup> Regina Russell, PhD, <sup>4</sup> Maya Neeley, MD, <sup>5</sup> and <u>Amy Fleming</u>, MD, MHPE <sup>6</sup>

- **Direct**→ directly intervene, speak up, interrupt the behavior, be firm and clear
- Delegate 
   Ask/Allow someone who feels more comfortable/more able to speak up (often in context of power/seniority)
- Delay→ It's ok to react later both to the person who committed the microaggression OR to the target
- **Distract**→ Take an indirect approach to de-escalate the situation. Distracting attention away from the person causing harm to give the person experiencing harm time to move away.
- **Display Discomfort** → Express nonverbal discomfort or concern in response to the incident.







# Be Ethical: Calling on All Leaders to be Ethical

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- Make workforce gender equity an ethical imperative.
- Prioritize and properly fund initiatives to close gender equity gaps.
- Avoid critical thinking errors.
- Use a systemic process and systemic metrics to evaluate disparities.

**#BeEthical** 

• Implement strategic interventions.





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# TOP TIPS for Advancing Women



2

3

5

Promote Women. Quote Women Invite Women. Nominate Women

Identify your own implicit/ unconscious bias

Be an Upstander Not a Bystander





Identify barriers that exist in your system and find solutions.



### **Mentor AND Sponsor**

### Advocate for pay equity



Fix the system, not the women



Identify your own impostor phenomenon, use it to your advantage to propel yourself upwards.



Don't get discouraged





"It is not easy to be a pioneer - but oh, it is fascinating! I would not trade one moment, even the worst moment, for all the riches in the world."

Elizabeth Blackwell





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